Board of Trustees
Health Sciences & Research Workgroup

Minutes

8:00 a.m. – 10:00 a.m.
April 5, 2007
University of South Florida
Marshall Center, Room 296

Present:
Trustees: John Ramil, Chair; Margarita Cancio, Vice Chair; Michael Barber,
Sonja Garcia (by phone), Richard Beard, and Rhea Law (Ex-Officio),
Lee Arnold, and Sherrill Tomasino
Foundation Liaison: Robert Dressler
Faculty Liaisons: Gloria Ferreira, Susan Greenbaum, Yehia Hammad, Robert Nelson,
and Greg Teague
President: Judy Genshaft
Vice Presidents: Carl Carlucci, Robert Chang, Renu Khator, Steve Klasko
Staff Liaisons: Pat Haynie, Lead; Rhonda Hendrix; Joann Strobbe

February 1, 2007 meeting minutes were approved as presented. (link minutes)

Programmatic Approval of Medical Faculty Office Space (pdf link)
Dr. Carlucci presented an overview of the programmatic approval of the next three agenda items. These items will also go to the other BOT/workgroups for financial and community impact approval. These items are programmatically consistent with the areas that are proposing them, they meet our strategic plan goals, and that they will contribute to the development of academic programs that are appropriate for the project.

The Medical Faculty Office Space project is being fast tracked to take advantage of an opportunity. The Master Plan includes this project, but a turn of events has made this an immediate need:
1. Current space that is off campus (41,000 sq.ft. off-campus rental space in the University Profession Center (UPC) for the USF Faculty Practice Group) is for sale.
3. USF COM needs faculty space for new hires related to the Ambulatory Surgery Center (ASC) in the Morsani Center for Advanced Healthcare (CAHC).
4. Moffitt and USF COM joint office building is no longer being considered.
5. The UPC has been offered to USF for $20 million (grossly overpriced).
6. We have a footprint on the Master Plan adjacent to the CAHC.
Chairman Ramil asked about the financial impact. Dr. Carlucci reported that it was favorable, and that Mr. Fell Stubbs would be presenting the financial proposal to the BOT Finance Workgroup and the land-use proposal to the BOT/Academic Campus Environment Workgroup. The construction time is approximately 18 months.

Mr. Beard asked what kind of BOG approval was needed. Dr. Carlucci responded that financing would need to go through a very detailed review by the BOG that he would like to present at the BOG meeting June 14.

A motion to approve was seconded and unanimously approved.

**Programmatic Approval of New Incubator Building (pdf link)**

Dr. Carlucci gave a preliminary introduction for programmatic approval of a new incubator building and then introduced Dr. Rod Casto. This facility will provide manufacturing capability for medical pharmaceutical companies to operate under the FDA Good Manufacturing Practices guidelines.

Trustee Beard questioned current incubator space vacancy levels. Dr. Casto replied that the two new research facilities are currently at 75% capacity. Dr. Carlucci added that the Research Foundation has been very selective of tenants. Many prospective tenants that would not enhance the research mission of the University have been turned away. The fiscal picture is such that the University is not suffering financially for holding back this space.

Chairman Ramil asked whether the new facility was consistent with currently approved programs. Dr. Casto responded in the affirmative and noted that current private companies are driving the need.

President Genshaft asked Dr. Carlucci to describe Romark Laboratories, a potential user of the new facility. Dr. Rao responded that Romark is a pharmaceutical company focused on antivirals and would consolidate international operations in the Research Park.

Mr. Beard asked about the planning time. Dr. Carlucci stated that the planning time is 18 months. USF is trying to time this so that when the companies are ready to move out, a “shell” will be ready for them in the new building.

A motion to approve was seconded and unanimously approved.

**Programmatic Approval for a Windstorm Research Facility (pdf link)**

The USF College of Engineering has submitted a proposal to the Institute of Business and Home Safety (IBHS) to create a world-class hazards testing laboratory and training facility. The core element in the facility will be a windstorm simulator. Funding for the proposed center is contingent upon the availability of funds both from IBHS member companies and matching funds from the State of Florida. USF needs programmatic approval if we are awarded the project so that the facility can be designed. The proposal describes the center as an interdisciplinary center that includes engineering, sciences, and public health; it represents an opportunity for our researchers to come together. This is a unique facility, probably the only one in the world. The Provost has agreed to contribute faculty lines to the new center. It would be a magnet for research and could possibly
attract a Florida Center of Excellence award. USF will be notified of the award decision in one week.

It should be recognized by universities submitting a proposal that Florida International University faculty and staff have been working on the development of concepts for a wind simulation facility and have initial funding to build a prototype six-engine drive section for such a facility.

**Approval of Stabile Mouse Barrier Facility Commitment (pdf link)**

Dr. Chang reviewed the University’s $2M commitment in state matching funds to support Moffitt’s application for a $2M NIH construction grant. Moffitt provided $13.5 M of the remaining funds. The facility was completed fall 2004. This payment, in support of the construction of the facility, was written into the amended and restated research addendum to the USF/Moffitt Affiliation agreement. University-based Research will receive 15.87% of 6,231 sq.ft. of mouse housing space in the Stabile facility. Moffitt will also allow USF to use space in the Moffitt Research Center facility not required or reserved for Cancer Center-based Research for University-based Research. Since USF Health, biological sciences and biomedical engineering are expanding their recruitment of NIH funded research faculty, this space will allow USF to keep pace with the new research projects using animals.

A motion to approve was seconded, and unanimously approved.

**Definition of / Need for Academic Medical Center**

Dr. Klasko reviewed the definition of an Academic Medical Center and why USF needs to have an Academic Medical Center. He handed out folders containing flyers for the North and South Pavilions for the Centers for Advanced Healthcare and a “Fact Sheet” for a proposed BayCare-USF Academic Medical Center and Hospital in Pasco County.

USF’s strategic plan calls for an ambitious increase in research funding and in academic excellence to become eligible for membership in the select Association of American Universities. A hospital that is designated as a USF Academic Medical Center, in addition to our current excellent and vibrant affiliations, will help us achieve our goals.

Given the health care and physician and nursing manpower needs of the growing Tampa Bay region, the importance of USF Health as a driver for clinical education and economic development activities is evident. USF began a process of looking at medical schools and academic health centers that have led their universities and communities into nationally prominent health care system. A common thread was both a supportive community and at least one hospital where the medical staff and chair leadership were strategically aligned between the hospital and the university.

The Academic Medical Center that is being proposed by BayCare and USF will allow USF to focus on education, research, and clinical functions supported and led by highly qualified faculty and create a learning and knowledge-advancement environment that is unique to the mission of our University. BayCare will provide hospital leadership. The medical staff will be led by USF Health faculty members and will include faculty, residents, students, and community physicians.

USF will construct a research facility and medical office building on the Pasco county site. The negotiations are ongoing. The Certificate of Need (CON) application is in process.
Trustee Beard asked if we had any competitors for a hospital in this area other than BayCare. Dr. Klasko replied that there are. In a previous CON process University Community Hospital was an applicant. UCH and Florida Hospital, working collaboratively, are submitting a proposal.

President Genshaft asked if the BayCare/USF Academic Medical Center would increase our number of residency positions. Dr. Klasko said, “Yes—we could get back our anesthesiology program and fill residency slots in this area, as well as expand other programs and/or establish new programs.”

Dr. Cancio asked what the medical staff structure would be for the hospital. Dr. Klasko stated that in addition to the full time faculty, there is a very large volunteer faculty. Dr. Cancio wanted to be certain that the quality of our physicians is maintained.

Dr. Patel emphasized the economic vs. academic interests. Trustee Law thanked all who have been part of this venture, noting that this is a tremendous opportunity that has just begun.

Dr. Carlucci explained that the financial elements look very much like our current affiliation agreements. USF Physicians Group has the primary financial relationship with the hospital. USF is not actually a partner in the hospital, financing, construction, and operation; those are all BayCare. BayCare will be the manager of the hospital. The hospital part of the BayCare Health System is carried on their balance sheet. The hospital is supported by the BayCare Health System services. Our financial responsibility will be to build a faculty office and research building for the hospital. BayCare would sell us the land so that we could own the facility and manage the financing of the construction. It does look more like our current affiliation agreement, but with a different programmatic element. Trustee Beard inquired as to how much land was involved. Dr. Klasko replied that there are 59 acres. Dr. Rao mentioned that we would be able to do Phase I, II, and III research trials.

In conclusion, Chairman Ramil noted that this proposal provided new options USF does not have with its current affiliates. He noted a sense of support from the workgroup, and asked Dean Klasko to continue with the effort, keeping in mind Dr. Cancio's interest in quality.

**Report on Research**

Dr. Chang reported the following in his presentation: National Science Foundation (NSF) 2005 Research and Development (R&D) expenditures for FY 2004-05 released data; USF FY2005-06 R&D Expenditure Data submitted to NSF survey; contract and grant awards through third quarter of FY 2006-07; and new Federal Facilities & Administrative (F&A) rates for USF.

The Facilities & Administrative rate negotiations with the federal Division of Cost Allocation have been completed. The FY2006-07 on campus rate, currently 45%, will increase by 2% by FY2009-10, while the off-campus rate will be maintained at the 26% administrative cap.

In conclusion, Dr. Chang recognized the workgroup leaders of the USF F&A Steering Committee for their dedication and hard work. The leaders of the workgroup are: John Cannon, Research, who was responsible for putting together the F&A data; Linda Peterson, who was responsible for
developing the property database; and Siva Prakash, who was responsible for putting together the space information and preparing the space utilization notebook for the site visitors.

**Enhance Faculty Productivity**
Dr. Rao discussed aligning USF Health Research strategic goals with the USF Strategic Plan for 2007-12 by aligning the performance metrics of extramural funding, publications, invited lectures, and interdisciplinary research. Of the four inputs to enhance faculty productivity the most critical is the need for adequate and high quality research space for the University. By creating more adequate and high quality research space, USF Health will be able to retain or recruit outstanding faculty and students; and undertake cutting-edge collaborative interdisciplinary research.

**USFPG Finance/Operations Update**
Ms. Strobbe advised that the February, 2007 cash position was break-even for the faculty practice plan. Accrual financial statements would be available for the next Health Sciences & Research Workgroup meeting. Due to time restrictions Chairman Ramil advised Joann Strobbe that she would have adequate time at the next meeting to review the USFPG Finance/Operations update.

At the conclusion of the meeting, Chairman Ramil recognized Doug Woolard, Director of Athletics. Mr. Woolard introduced Stan Heath, USF’s new head coach of men’s basketball. Coach Heath enthusiastically announced that he was excited to be part of the USF family and looked forward to advancing the basketball program.